



May 12, 2025

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Notice Regarding Upward Revision for FY 2024-2026 Medium-term Business Plan

TOKYO KEIKI INC. (hereafter “the Company”) has revised the targets for FY2026 upward on "FY 2024-2026 Medium-term Business Plan," which was announced on May 10, 2024, in light of recent changes in the business environment and progress of the plan. The Company would like to inform you of these revisions as below.

For the targets for FY2025 in detail, please refer to the Earnings forecast for the fiscal year ending March 31, 2026 in the Consolidated Financial Results the Company disclosed today.

1. Details of the Revision

(Million yen)	FY2024-2026 Medium-term Business Plan Performance Targets					
	FY2024		FY2025		FY2026	
	Initial targets *	Results	Initial targets *	Latest outlook	Initial targets *	Revised targets
Net sales	57,300	57,650	58,300	59,600	60,300	68,300
Operating profit	3,560	4,856	3,870	3,890	4,810	5,580
Operating profit margin	6.2%	8.4%	6.6%	6.5%	8.0%	8.2%
ROE	7.5%	9.8%	7.1%	5.9%	8.4%	9.1%

* Initial targets planned on May 10, 2024

2. Reason for the Revision

The Company released "FY 2024-2026 Medium-term Business Plan" on May 10, 2024. In order to achieve this plan, the Company has implemented various measures. As the result of measures, the financial results of the Company for FY2024 has significantly exceeded the initial targets, moreover, the Company has achieved operating profit and ROE for the initial targets for FY2026 in FY2024.

Regarding FY2025, the second year, the Company is on track to achieve the initial targets.

Regarding FY2026 which is the final year for the Medium-term Business Plan, the Company

revised the targets upward, so the Company has contracted a large-scale R&D project in the Defense Equipment Business during FY2024, as well as the solid outlook for the Marine Systems Business, among other contributing factors.

- Cautionary Note on forward-looking information

Above target figures represent the numerical targets that our company is aiming to achieve.

The data and forecasts disclosed in this document are based on judgments and information available as of the date of publication. They are subject to change due to various factors and do not guarantee future performance or the achievement of the stated goals or forecasts. Additionally, the information contained herein may change in the future without notice.